# A Model for Prioritization of Public Health Programs 

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A Model for Prioritization of Public Health Programs

With Applications to the Missouri
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## Public Health Prioritization

- Allocation of Constrained Resources
- What are the health priorities?
- What are the risk or preventive factors?
- What interventions are available?
- Which are the most cost-effective?
- How do critically evaluate these questions using scientific evidence?


## Public Health Prioritization

How has public health resource allocation been performed in the past?

1. It is the status quo-funding is available;
2. Emotionally driven - policy maker suffer from conditions
3. Funding becomes available - vertical programs
4. Expected burden based on population size - best scenario

Can we do Better?

## Previous decision-making models and indicators

- Multiple Criteria Models (Mosley, et al)
- Burden of disease, Cost-effectiveness, Health System Strengths
- Comprehensive Model (Vilnius and Dandoy, 1990)
- DALY's (Murray, et al)
- QALY's (Stone, et al)


## Public Health Prioritization

A comprehensive model (Vilnius and Dandoy, 1990)

- Size of the problem
- Seriousness of the problem
- Effectiveness of potential interventions
- "P.E.A.R.L"


## The Future of Public Health, IOM 1988

"...every public health agency (to) exercise its responsibility to serve the public interest in the development of comprehensive public health policies by promoting use of the scientific knowledge base in decision-making about public health."

## Public Health Prioritization

- Need a systematic and objective approach to public health resource prioritization.
- Much like clinical and preventive medicine, Public Health prioritization should move towards more evidencebased practice.


## Possible Models

- Three Possible Models
- Model 1—Ranks All Diseases *
- Model 2—Ranks Eleven Major Chronic Diseases
- Model 3—Ranks Sixteen Risk Factors
- Presenting Model 3 - BRFSS Prioritization Model
-     * Simoes EJ et al. J Public Health Management Practice, 2006, 12(2), 161-168


## Model Constraints

- Use local/state surveillance data
- Comprehensive Literature Review
- Expert panel of public health professionals
- Incorporate all Behaviors and Risk Factors
- Interconnectedness of Risk Factors

| Co-Morbidities/Risk Factors Risks |
| :--- |
| Priority Conditions |
| C $\mid$ Di |


| Priority Conditions | $\begin{aligned} & \text { C } \\ & \text { OP } \\ & \text { D } \end{aligned}$ | $\begin{array}{\|l\|} \hline \mathrm{Di} \\ \mathrm{ab} \\ \text { ete } \\ \mathrm{s} \end{array}$ | Mot <br> or <br> Vehi <br> cle <br> Inju <br> ries | $\begin{aligned} & \text { St } \\ & \text { ro } \\ & \text { ke } \end{aligned}$ | He art Di se as e | $\begin{aligned} & \mathrm{Lu} \\ & \mathrm{ng} \\ & \mathrm{Ca} \\ & \mathrm{nc} \\ & \mathrm{er} \end{aligned}$ | Pne umo nia \& Infl uen za | $\begin{aligned} & \text { As } \\ & \text { sa } \\ & \text { ult } \\ & \text { s } \end{aligned}$ | $\begin{aligned} & \text { Se } \\ & \text { nel } \\ & \text { ity } \end{aligned}$ | Sub <br> stan <br> ce- <br> rela <br> ted | Suic <br> ide <br> atte <br> mpt <br> S | $\begin{aligned} & \mathrm{Fa} \\ & \text { ll } \\ & \text { inj } \\ & \text { uri } \\ & \text { es } \end{aligned}$ | $\begin{aligned} & \text { Al } \\ & \text { co } \\ & \text { hol } \\ & - \\ & \text { rel } \\ & \text { ate } \\ & \text { d } \end{aligned}$ | $\begin{aligned} & \text { As } \\ & \text { th } \\ & \text { ma } \end{aligned}$ | $\begin{aligned} & \mathrm{Ar} \\ & \text { th } \\ & \text { rit } \\ & \text { is } \end{aligned}$ | LB W, <br> Birt <br> h <br> Defe <br> cts, <br> SID <br> S |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Chronic Conditions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| COPD |  |  |  |  | x | x | x |  | x |  |  | x |  | x | x |  |
| Diabetes |  |  |  | x | x |  |  |  | x |  |  | x |  |  | x |  |
| Stroke |  | x |  |  | x |  |  |  | x |  |  | x |  |  | x |  |
| Heart Disease | x | x |  | x |  | x |  |  | x |  |  | x |  |  | x |  |
| Lung cancer | x |  |  |  | x |  |  |  | x |  |  | x |  |  | x |  |
| Asthma | x |  |  |  |  | x | x |  |  |  |  |  |  |  |  |  |
| Arthritis | x | x |  | x | x |  |  |  |  |  |  |  |  |  |  |  |
| Prostate Cancer |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

## Health Risk Factors in Missouri

| Priority Disease/Condition | Smoking | Excessive Alcohol Intake | Nutrition Imbalance | Obesity | Sedentary Lifestyle | Environmental <br> Pollutants |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Chronic Diseases/Conditions |  |  |  |  |  |  |
|  | $\square$ |  |  |  |  | - |
| Diabetes | $\square$ |  | $\square$ | $\square$ | $\square$ |  |
| Stroke | $\square$ | $\square$ | $\square$ | ! | $\square$ |  |
| Lung cancer | $\square$ |  | $\square$ |  |  |  |
| Asthma | - |  |  |  | ! | $\square$ |
| Prostate Cancer |  |  |  |  |  |  |
| Mental Health Diseases/Conditions |  |  |  |  |  |  |
| Substance-related conditions Suicide attempts |  |  |  |  |  |  |
| Senility <br> Alcohol-related conditions | $\square$ | - | $\Gamma$ | $\Gamma$ | $\square$ |  |
| Injuries |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Motor-vehicle injuries |  |  |  |  |  |  |
| Fall injuries |  | - |  |  | $\square$ |  |
| Infant Health Conditions | $\square$ | $\square$ | $\square$ | $\square$ | L |  |
| Infectious Diseases |  |  |  |  |  |  |
| Pneumonia \& Influenza | - |  |  |  |  | - |

## The BRFSS Prioritization Model: Sixteen Risk Factors

- Smoking
- Physical Activity
- Obesity
- < 5 a Day

Fruits/Vegetables

- No Pap Smear
- No Mammogram
- No CBE
- No

Rectosigmoidoscopy

- No FOBT
- No BP Screening
- No Cholesterol Screening
- Hypertension
- High cholesterol
- Diabetes
- Dietary Fat
- Low Education (<12)


## The BRFSS Prioritization Model

- Criteria - Looks at Indicators of:
- Magnitude
- Urgency
- Severity
- Amenability to Intervention
- Community Support ${ }^{1}$
- Racial and Ethnic Disparity ${ }^{2}$
- ${ }^{1}$ included in amenability initially- later added as independent criteria
- 2 later added as independent criteria but not presented here


## The BRFSS Model: Four Criteria and Eight Indicator Measures

- Magnitude
- Prevalence
- Urgency
- Annual \% change
- Severity
- PAR
- Impact on Others
- Amenability
- Effectiveness
- Cost
- Patient Acceptance
- Community

Acceptance

## Methods to our Madness: Missouri 1999

| Criteria | Magnitude | Urgency | Severity | Amenability |
| :---: | :---: | :---: | :---: | :---: |
| Indicators | - Mortality rate <br> - Prevalence rate <br> - Incidence rate <br> - YPLL <br> - Proportion of mortality in population <65 | - Incidence rate <br> - Percent change in Mortality <br> - Percent change in Prevalence <br> - Percent change in Incidence | - Case Fatality Rate <br> - Ratio of Mortality by Incidence <br> - Ratio of Mortality by Prevalence <br> - PAR <br> - Potential to Impact Others | - Availability <br> - Effectiveness <br> - Cost <br> - Patient Acceptance <br> - Community Acceptance |
| Source | - BRFSS <br> - DDM1 <br> - MO Annual Cancer Report <br> - DISMOD <br> - CDC Wonder | - DDM1 <br> - CDC Wonder <br> - BRFSS <br> - MO Obesity Red Surv <br> - MO Nutr Surv | - Combining Magnitude and Urgency <br> - Lit Review <br> - Expert Panel | - Lit Review <br> - Expert Panel <br> - Focus Group |

Appendix 7. Magnitude of Risk Factor

| Risk Factor | Prevalence | Rank |
| :---: | :---: | :---: |
| Didn't consume at least 5 <br> fruits/vegetables a day | 80 | 1 |
| No FOBT (50+/2 years) | 75 | 2 |
| No Rectosigmoidoscopy (50+) | 62 | 3 |
| Obesity (by BMI) | 35.5 | 4 |
| Hypercholesterolemia (Ever told <br> cholesterol was high) | 30.2 | 5 |
| No Cholesterol Screening (Never <br> had a cholesterol check) | 29.7 | 6 |
| Physical Activity (No LTPA) <br> Smoking (Current smoker) | 27.9 | 7 |
| No CBE (50+/2 years) | 27.1 | $\mathbf{8}$ |
| No Mammogram (50+/2 years) | 25.5 | 9 |
| Hypertension (Ever told BP was <br> high) | 24.6 | 10 |
| Hypertension (Ever told BP was <br> high) | 22 | 11 |
| No Pap smear in last 3 years | 15.4 | 12 |
| Dietary Fat | 12 | 13 |
| Diabetes (Ever told had diabetes) | 6.1 | 14 |
| No Blood Pressure Screening (In | 4.9 | 15 |
| last two years) | 16 |  |

Appendix 8. Urgency of Risk Factor

| Risk Factor | Annual Percent <br> Change (DDM2) | Rank |
| :---: | :---: | :---: |
| Smoking (Current smoker) | -0.3 | 11 |
| Physical Activity <br> Obesity | 0.1 | 14 |
| Didn't consume at least 5 fruits/vegetables a |  |  |
| day |  |  |$\quad-2.1$| 16 |
| :---: |
| No Pap smear in last 3 years |
| No Mammogram (50+/2 years) |
| No CBE (50+/2 years) |


| Appendix 9A. Severity of Risk Factor or Potential to Impact disease (Conservative) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Risk Factor | PAR * | Potential to Impact Others \# | Cons <br> Total <br> Score | Cons <br> Total <br> Rank |
| Smoking (Current smoker) | 25 | 2 | 10 | 8 |
| Physical Activity | 11.6 | 1 | 5 | 4 |
| Obesity | 12 | 0 | 5 | 4 |
| Didn't consume at least 5 fruits/vegetables a day | 30 | 1 | 12 | 9 |
| No Pap smear in last 3 years | 36.5 | 0 | 12 | 9 |
| No Mammogram ( $50+/ 2$ years) | 21.7 | 0 | 10 | 8 |
| No CBE ( $50+/ 2$ years) | 21.7 | 0 | 10 | 8 |
| No Rectosigmoidoscopy (50+) | 18 | 0 | 6 | 5 |
| No FOBT | 18 | 0 | 6 | 5 |
| No Blood Pressure Screening (In last 2 yrs ) | 18.6 | 0 | 7 | 6 |
| No Cholesterol Screening (Never had a cholesterol check) | 9.3 | 0 | 2 | 2 |
| Hypertension (Ever told BP was high) | 20 | 0 | 9 | 7 |
| Hypercholesterolemia (Ever told cholesterol was high) | 10 | 0 | 3 | 3 |
| Diabetes (Ever told had diabetes) | 5 | 0 | 1 | 1 |
| Dietary Fat | 20 | 1 | 10 | 8 |
| Low Education (<12 years) | 46 | 1 | 14 | 10 |

- Lowest PAR found in literature review or estimated
- \# from expert panel

| Appendix 11. Population Attri | table Risk (PAR) |
| :---: | :---: |
| Risk Factor | PAR and Related Disease |
| Smoking (Current smoker) | 87\% Lung Cancer <br> 90\% COPD <br> 45.5 IHD <br> 25\% Stroke <br> 32\%Cervical Cancer <br> 26\% Diabetes |
| Physical Activity | 43\% Stroke <br> 23.5\% Colon Ca <br> 24.5\% IHD <br> 11.6\% Breast Ca <br> 24\% Diabetes |
| Obesity | 49\% Diabetes <br> 12\% Breast Ca <br> 23\% IHD <br> 46\% Stroke <br> 23\% Hypertension <br> 32.5\% Colon <br> 22.5\% OA |
| Didn't consume at least 5 fruits/vegetables a day | 30\% Colon Ca |
| No Pap smear in last 3 years | 36.5\% Cervical Ca |
| No Mammogram (50+/2 years) | 21.7\% Breast Ca |

Appendix 10A. Amenability to Improve Risk Factor (Using Conservative values for
Effectiveness and Unit Cost)

| Risk Factor | Effectiveness of Improving Risk Factor | Unit Cost | Patient Accept ance | Community Acceptance | Amenability Total Score | Amenability Final Rank |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Smoking (Current smoker) | 5-25\% | \$6-30 | 1 | 2 | 12 | 3 |
| Physical Activity | 14.3-50\% | $\begin{gathered} \$ 10- \\ 400 \end{gathered}$ | 1 | 3 | 17 | 7 |
| Obesity | 14.3\% | \$30 | 1 | 2 | 14 | 5 |
| Didn't consume at least 5 fruits/vegetab es a day | 9.6\% | \$6-17 | 2 | 3 | 16 | 6 |
| No Pap smear in last 3 years | 30\% | \$30-47 | 3 | 3 | 20 | 9 |
| No Mammogram (50+/2 years) | 47\% | $\begin{aligned} & \$ 50- \\ & 125 \end{aligned}$ | 2 | 3 | 19 | 8 |

Table 3A. Summary Ranking of Criteria by Risk Factor (Conservative)-selected factors

| Risk Factor | Magnit <br> ude <br> Score | Urgency <br> Score | Conserva <br> tive <br> Severity <br> Score | Conservative <br> Amenability <br> Score | Summary <br> Score |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Smoking <br> (Current <br> smoker) | 9 | 11 | 8 | 3 | 31 |
| Physical <br> Activity | 10 | 14 | 4 | 7 | 35 |
| Obesity | 13 | 16 | 4 | 5 | 38 |

Table 4A: Final Ranking of Risk Factors (Conservative)- 1999
Ranking from Highest to Risk Factor

Lowest Priority

| 1 | No FOBT |
| :---: | :---: |
| 2 | Obesity \& No CBE |
| 3 | $<5$ Fruits/Vegetables |
| 4 | Physical Activity |
| 5 | Hypertension \& Smoking |
| 6 | Hypercholesterolemia |
| 7 | Now PAP |
| 8 | No Rectosigmoidoscopy \& Dietary Fat |
| 10 | No Cholesterol Screening |
| 11 | No BP Screening |
| 12 | Diabetes |

Table 4B: Final Ranking of Risk Factors (Non-Conservative)-1999

| Ranking from Highest <br> to Lowest Priority | Risk Factor <br> 1 |
| :---: | :---: |
| 2 | Obesity |
| 3 | No FOBT |
| 4 | Smoking |

Table 4C: Final Ranking of Risk Factors (Weighed Conservative and Non-Conservative)- 1999

| Ranking from Highest <br> to Lowest Priority | Risk Factor |
| :---: | :---: |
| 1 | No FOBT, Obesity |
| 2 | Smoking \& < Fruits/Vegetables \& No CBE <br> \& Physical Activity <br> Hypercholesterolemia <br> Hypertension |
| 3 | No PAP |
| 4 | No Cholesterol Screen |
| 5 | Low Education |


| Budget Summary, Missouri State Fiscal Year 1999 |  |
| :--- | :---: |
| Breast and Cervical Cancer | $2,330,453$ |
| CVD | $1,303,662$ |
| Tobacco Use Prevention | $1,113,392$ |
| Cancer Surveillance | 666,050 |
| Arthritis | 376,370 |
| Diabetes | 252,523 |
| Nutrition | 155,330 |
| CVD Surveillance | 74,669 |
| Other Cancer Activities | 33,388 |
| Prostate Cancer | 30,341 |
|  | 989,070 |
| Total Administration | $7,169,918$ |
| Total |  |
|  |  |

## Missouri Department of Health and Senior

 Services Web Application (2007)http://www.dhss.mo.gov/PriorityMICA/

## Four Criteria:

1. Magnitude (prevalence/incidence)
2. Urgency (prevalence/incidence trend)
3. Amenability to change
4. Community support

## Prioritization of Selected Risk Factors in Missouri

Sex: Both Sexes, Race: All Races, Age Group: All Ages

| Risk Factor | Rank | Total Weight |
| :--- | :--- | :--- |
| No Exercise | 1 | 65.5 |
| Obesity | 2 | 63.5 |
| Mother Overweight | 3 | 58.5 |
| No Mammography | 4 | 56.0 |
| No Cervical Cancer Screening | 5 | 53.0 |
| Smoking | 6 | 50.5 |
| Out-of-Wedlock Births | 7 | 48.5 |
| High Blood Pressure | 8 | 47.0 |
| High Cholesterol | 9 | 46.0 |
| Smoking During Pregnancy | 10 | 42.5 |
| Low Birth Weight | 11 | 41.5 |
| Very Low Birth Weight | 12 | 37.5 |
| No Health Insurance for ER Visits | 13 | 37.5 |
| VLBW Infants Not Delivered in Level III Centers | 14 | 33.0 |
| Mother Underweight | 15 | 30.5 |
| Prenatal Care Inadequate | 16 | 30.5 |

## Limitations

- Use only epidemiological measures available in the surveillance system
- Infectious disease condition will always rank low because risk factors not available
- Economic burden not included
- Limited knowledge on intervention effectiveness
- Community support measure is arbitrary


## Prevention Center Program Web Site

## www.cdc.gov/ prc



